





Why attend?

People who represent tenants and occupiers in their real estate requirements will be better positioned to make and implement leasing decisions.

Who should attend?

Anyone from your organisation that makes leasing decisions or manages a lease portfolio including General Managers, Property Managers, Facility Managers, and Lease Administrators.

What does the course cover?

- The inherent conflict of interest between property owners and tenants
- What tenants need to look out for and what makes for a tenant friendly lease
- Clauses in commercial leases that need tenant scrutiny
- Transaction management, lease management and portfolio planning
- Common leasing and negotiation mistakes that tenants need to avoid

What will you learn?

- Gain insight into leases and leasing decisions from a tenant perspective
- Develop a keen eye for those lease clauses and lease terms that are critical for a tenant
- See how the lease is the key performance indicator of lease management competence
- Gain insight into lease administration and lease management
- Become familiar with using a cloud-based lease and transaction management application

Date
See event details

Time
8:30 - 17:00

Duration
1 day

Location
See event details

Cost
\$1195
per person inc GST
Fee includes tuition, teas and lunch

Disclaimer: Lpc Cresa Training workshops are intended to provide training and general information. They should not be relied upon as professional advice.

Course Program - Day 1

Time	Session	Objectives
8:30	Coffee	
8:45	Welcome and introductions	Introductions and orientation
9:00	 The tenant perspective Landlord interests v tenant interests The balance of power Shifting the balance of power The lease is the KPI 	 Better recognise the conflict of interest Understand how to shift the balance of power Be better equipped to represent the tenant Treat each lease as a 'KPI'
9:30	 Closer look at a commercial lease Types of commercial leases Key lease terms and clauses Gross and net rent and outgoings Face rent and effective rent The obvious and less obvious items 	 Understand the meaning of key lease terms Be able to evaluate gross and net rent offers Understand how to determine 'effective rent' Be aware of the 'less obvious items' Be better placed to represent the tenant
10:30	Tea	
10:50	 A tenant friendly commercial lease Key lease terms and clauses Matching leases and business needs The obvious items The less obvious items 	 Be aware of tenant 'nasties' Be aware of the 'less obvious items' Match business needs with lease terms Be better placed to represent the tenant
11:50	Roadmap to a tenant friendly lease Careful planning Deliberate actions Skillful negotiations	 Appreciate the importance of planning Understand how to build leverage Be better placed to represent the tenant
12:50	Lunch	
13:30	8 mistakes to avoid8 common mistakesDeliberate actionsSkillful negotiations	 Be aware of the 8 common mistakes Understand how to avoid the 8 mistakes Be better placed to represent the tenant
14:30	 Optimising a leased portfolio What problem is being solved Lease management fundamentals Portfolio optimisation principles 	Appreciate lease management risksIdentify LM improvement opportunitiesRecognise portfolio optimisation gaps
15:30	Tea	
15:50	Commercial tenants need to knowWhat to askWho to askWhen to seek advice	 Ask the right internal questions before leasing Ask the right external questions before leasing Ensure advice is independent and expert
16:30	Panel and wrap up	Table queries and summarise
17:00	Depart – End of day	

Our Presenters

Our team of seasoned tenant advisors have developed and present this course. See some of our key presenters below.



Matt Collins, Lead Presenter

Matt has worked within the Australian commercial property market for the past 18 years. Prior to joining Lpc Cresa Matt held a position as a Senior Director at JLL before establishing Tenant Advisory Group through which Matt advised both local companies and multinational firms.



Kyle Swain, Participating Presenter

Kyle is Lpc Cresa's Retail Director. He is recognised as o leader in tenant-side retail leasing, tenant representation and retail advisory and has been the Leasing and Tenancy Advisor to the National Retail Association since 2016.



Michael Raymond, Participating Presenter

Michael is Lpc Cresa's Industrial Director. He previously held senior positions with JLL and KPMG and was head of property for a global manufacturer. He is a trusted advisor to industrial occupiers. Michael has a Bachelor in Business (Property) and Accountancy.



Ken Lam, Participating Presenter

Ken is a Director of Lpc Cresa. He has held various roles as a valuer, corporate real estate consultant and an acquisition manager. Ken is a qualified valuer and he holds a Masters in Property Development.



How to Register

Register online at <u>lpc.com.au/courses</u>

For further information, please contact Matt on +61 405 267 337, mcollins@lpc.com.au or

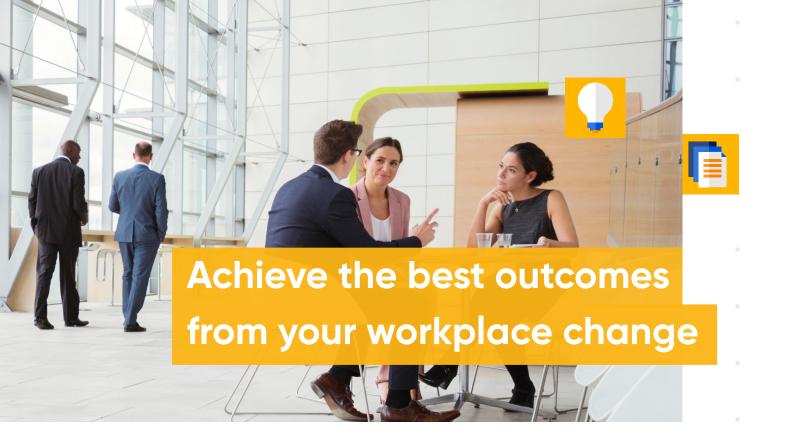
Phone +61 2 9235 1300
Email <u>training@lpc.com.au</u>

lpc.com.au









Why attend?

Workplace change will either harm or help an organisation. Attendees will be better placed to manage change and to ensure the required outcomes are achieved.

Who should attend?

Anyone that makes or influences workplace decisions or manages workplace change, including business leaders, HR managers, facility managers, project sponsors and project team members.

What does the course cover?

- Workplace strategy review to align with future business requirements
- Translating workplace strategy into workplace objectives and workplace plans
- Managing the impact of change on place processes, people, and productivity
- Relocation planning and implementation and the mitigation of related risks
- Relocation management that helps to future proof the workplace

See event details

^{1ime} 8:30 - 17:00

\$1195

Ouration 1 day

See event details

See event details

per person inc GST Fee includes tuition, teas and lunch

What will you learn?

- Gain insight into the risks associated with workplace change and relocation
- Develop an understanding of how workplace change can harm or help an organisation
- Enhance your skills in managing workplace change to improve place and process
- The essentials of relocation planning, management and communication
- How to minimise workplace change and relocation risks and optimise the opportunities

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Workshop Program - Day 2

Time	Session	Objectives
8:30	Coffee	
8:45	Welcome and introductions	Introductions and orientation
9:00	 Drivers of workplace change Definition of workplace Business requirements & the workplace Workplace requirements are not static Productivity is a key workplace KPI 	 Recognise workplace impact on productivity Learn how to develop workplace strategy Recognise that workplace needs change Be equipped to measure workplace impact
9:30	 Triggers for workplace change What initiates workplace change Right-sizing, refurbishments, relocations Acquisitions, disposals & change Business review & workplace change The need for proactive workplace change 	 Recognise workplace change triggers Understand the differences in the triggers Recognise the common change challenges Integrate workplace & business goals Recognise the need for workplace review
10:30	Tea	
10:50	 Staff engagement Staff engagement What questions do you need to ask Running the workshop Implementing the design & change 	 Identify the need for surveys & workshops Understand the priorities How to capture the right information Putting this information into action
11:50	TechnologyIT TechnologyTechnology solutionsIT Discovery & special teamsDelivering the changes	 Getting the technology right Learn about the solutions available Investigating & validating findings What should you share & when
12:50	Lunch	
13:30	 Paper to digital Removing roadblocks to keeping paper Enablers for technology The best programmes for transformation Implementation plan 	 Understand how the business works Understand digital transformation Learn about collaboration & flow Achieving reductions & digital transformation
14:30	Relocation management essentials Triggers for relocation & related objectives Project team, charter, & governance Critical milestones & tasks & process Communications & documentation	 Be aware of the common relocation triggers Recognise the importance of governance Understand the critical path & dependencies Gain insight into communications & records
15:30	Tea	
15:50	 Relocation management outcomes The relocation toolbox The day one experience Validating the relocation objectives 	 Know how to use the relocation toolbox Recognise the importance of day one Know how to achieve stakeholder validation
16:30	Panel and wrap up	Table queries and summarise
17:00	Depart – End of day	

Our Presenters

Our presenters are experienced consultants and presenters who enjoy helping others grow their insight and skills. See some of our key presenters below.



Karen Skillings, Lead Presenter

Karen is the originator of this workshop and other nationally recognised and accredited training programs that support workplace initiatives. She is a trusted workplace change practitioner and an accomplished author, skilled presenter and dedicated educator who thrives on seeing others develop their understanding and skills.



Carolyne Holmes, Participating Presenter

Carolyne is an experienced workplace change practitioner who has managed projects that have transformed the integration between people, place, and process. She shares her insights in a way that helps attendees better navigate the technical and communication challenges associated with workplace change.



Rebecca Pelling, Participating Presenter

Rebecca is the Managing Director of Lpc CresaProject Services. Rebecca is a Civil Engineer with 25 years' experience of leading teams and workplace projects in the United Kingdom and Australia. She shares key learnings with attendees.



Matt Collins, Participating Presenter

Matt has worked within the Australian commercial property market for the past 18 years. Prior to joining Lpc Cresa Matt held a position as a Senior Director at JLL before establishing Tenant Advisory Group through which Matt advised both local companies and multinational firm.

Change needs to be managed. Not mismanaged.

How to Register

Register online at <u>lpc.com.au/courses</u>

For further information, please contact Karen on +61 418 197 601, kskillings@lpc.com.au or

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